

Green Bond Investor Presentation

Bloomberg ticker: CADEPO

lacaisse.com/en/investor-relations



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This presentation (and the accompanying oral presentation, if applicable) contains forward-looking statements within the meaning of applicable securities legislation. Forward-looking statements are typically identified by words such as "projected," "estimate," "may," "anticipate," "believe," "expect," "plan," "intend," "could" or similar words suggesting future outcomes or statements regarding an outlook (and the negative form thereof). All statements other than statements of historical fact contained in these slides are forward-looking statements.

Forward-looking statements involve numerous assumptions, risks and uncertainties. A variety of factors, many of which are beyond the control of Caisse de dépôt et placement du Québec ("La Caisse"), may cause actual results to differ materially from the expectations expressed in its forward-looking statements. These factors include, but are not limited to, risks related to financial markets and economic conditions in Canada, the United States and internationally, changes in standards, laws and regulations, risks related to defaults by financial institutions, risks related to financial instruments, fluctuations in interest rate levels, increased competition for assets, fluctuations in investment returns, foreign exchange rate fluctuations, adverse changes in the credit markets, the risk of damage to La Caisse's reputation, La Caisse's ability to access the capital markets for debt financing, changes in the real estate and infrastructure markets in Canada, the United States and elsewhere, and risks more generally associated with the markets and La Caisse's portfolios of investments.

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No information presented in this presentation and the accompanying oral presentation as of a date more recent than December 31, 2024, has been audited and only the consolidated financial statements of La Caisse as at December 31, 2024, and for the year then ended have been audited.

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La Caisse at a glance

USD 364 B CAD 496 B

Net assets as at June 30, 2025

AAA

SINCE ITS FIRST ISSUANCE IN 2003 (DBRS, FITCH¹, MOODY'S AND S&P)²

48

PUBLIC AND PARAPUBLIC DEPOSITORS, MAINLY PENSION FUNDS AND INSURANCE PLANS 1965

CREATION OF

Nearly 2,200

EMPLOYEES
IN KEY CITIES
AROUND THE WORLD

One of the largest

PUBLIC PENSION ASSET MANAGERS IN CANADA³

70%

EXPOSURE OUTSIDE CANADA4

Some recent distinctions



1st out of 200

First for the second consecutive year in the Global SWF's 2024 GSR ranking, a benchmark assessing the governance, sustainability and resilience practices worldwide



Top 3 out of 60

La Caisse ranked 2nd among nearly sixty pension funds on the World Benchmarking Alliance's Financial System Benchmark, which assesses best practices in sustainable finance

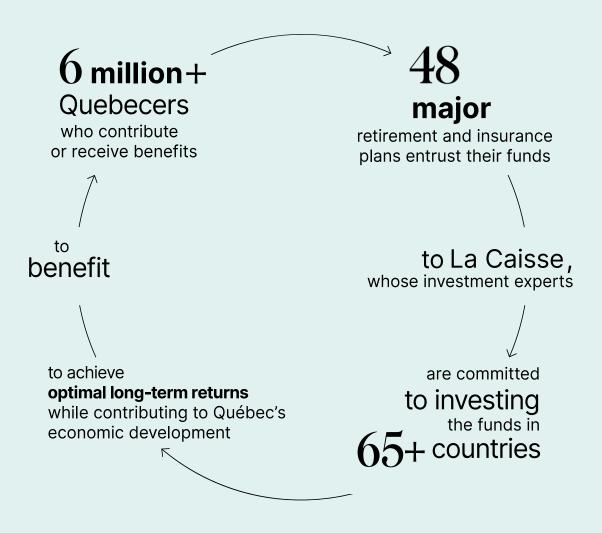
Notes

USD/CAD exchange rates used in this presentation: 1.4382 as at December 31, 2024, and 1.3645 as at June 30, 2025. Totals (figures or percentages) may vary due to rounding.

- 1. Fitch began providing a rating as of February 2019.
- 2. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
- 3. Based on net asset under management.
- 4. As at December 31, 2024



Our mission



La Caisse was created in 1965 by an Act of the National Assembly of Québec to manage assets for public and parapublic depositors

La Caisse's net assets come from **exclusive legislated mandates** for the vast majority

La Caisse is **not responsible for its depositors' liabilities**(e.g. pension liabilities)

La Caisse is operationally and financially independent from the government



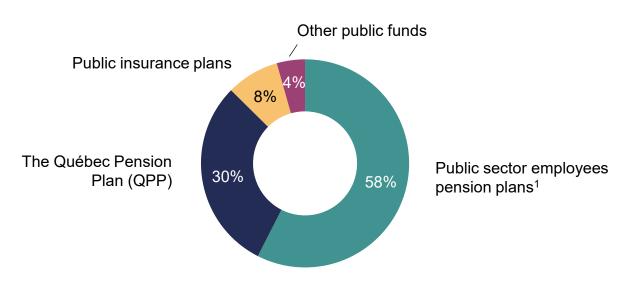
Our depositors¹: an exceptionally stable base

Exclusive legislated mandates for more than 98% of La Caisse's net assets

 These depositors are governed by their own laws and regulations requiring them to invest their funds with La Caisse

48 depositors with a strong and stable financial profile

- Pension plans for public sector employees account for 58% of net assets² (public sector employees such as teachers, healthcare and other government employees)
- The Québec Pension Plan (30% of net assets) is a compulsory public insurance plan designed to provide all workers in Québec with a basic retirement income



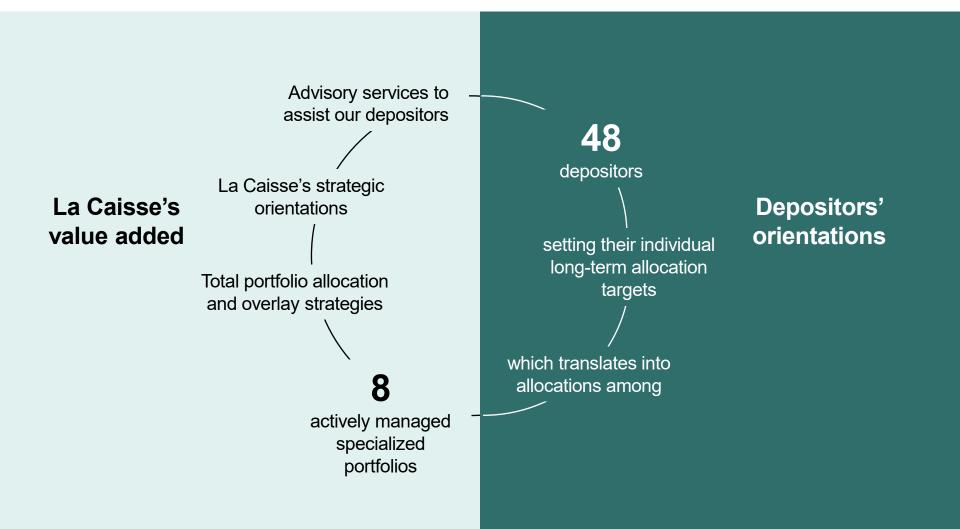
Please refer to the appendix for links to relevant legal documents, including the laws pertaining to La Caisse.

- 1. As at December 31, 2024
- 2. Includes the following plans: Retirement Plans Sinking Fund, Government and Public Employees Retirement Plan, Pension Plan of Management Personnel.



Depositors and La Caisse's portfolio

Providing value to our depositors to meet their long-term needs





Governance

Independence from the government, established by legislation^{1,2}

 The Government of Québec does not intervene in any aspect of La Caisse's investment decisions, operations or finances, nor does it guarantee La Caisse's debt.

Independent Board of Directors²

- At least 2/3 of members, including the Chair, must be independent.
- Strong fiduciary duty, including appointing the CEO, establishing risk management policies, approving La Caisse's strategic plan and approving investment policies

Stable legislative and legal framework²



"... governance came up again and again as perhaps the single most important factor in the success of the Canadian model of pension funds."

World Bank Group³

^{1. &}quot;It acts with full independence in its administrative management and in the management of its investments..." Act respecting the Caisse de dépôt et placement du Québec (chapter C-2).

^{2.} Please refer to the appendix for links to legal documentation, including the law and regulations pertaining to La Caisse.

^{3. &}quot;The Evolution of the Canadian Pension Model, Practical Lessons for Building World-class Pension Organizations." World Bank Group. November 2017.

La Caisse 🔘

We invest constructive capital to position enterprises to succeed.





Main pillars of our investment strategy



Optimal performance

Benefit from diversified sources of return, create value through post-investment management and assess risk thoroughly.

Québec economy

Leverage our advantages in Québec to generate returns while helping build a dynamic, competitive and sustainable economy.

Worldwide presence

Increase our exposure to global markets by adopting an integrated approach across regions and partnering with the best.

Sustainable investing

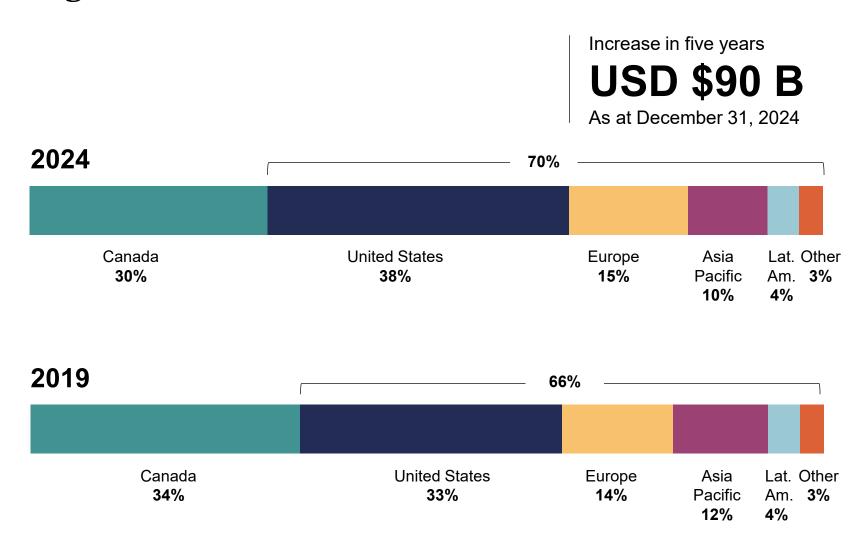
Invest in assets that support the transition toward a low-carbon economy while affirming our leadership on sustainability matters.

Technology trends

Create value by capitalizing on the acceleration of technology trends, including the impact that a digitizing economy has on businesses and our operations.

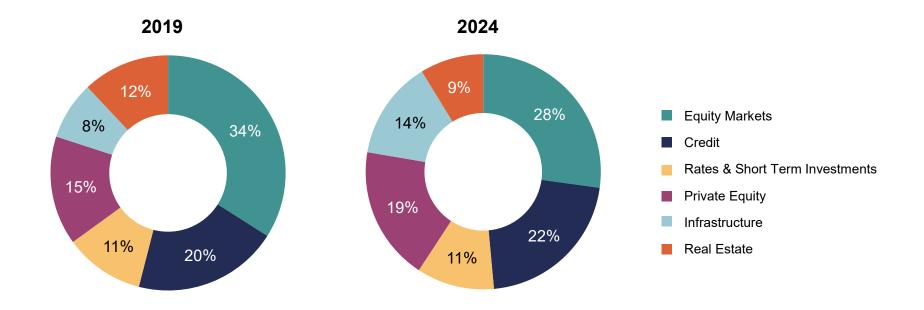


We have substantially expanded our exposure to global markets





High diversification across markets and asset classes



SUBSTANTIAL LIQUIDITY, MINIMIZING LIQUIDITY RISK AND PROVIDING FLEXIBILITY

USD 58 B*

AS AT JUNE 30, 2025

CASH AND HIGH-QUALITY LIQUID GOVERNMENT SECURITIES

* Liquidity in the Fixed income asset classes and Treasury activities

INCREASED
DIVERSIFICATION OF OUR
EXPOSURES TO
INFRASTRUCTURE,
CREDIT AND PRIVATE
EQUITY

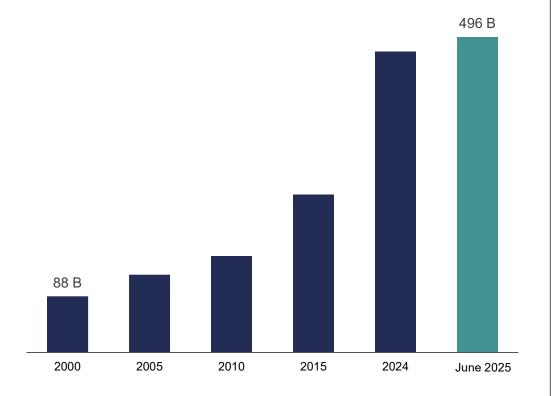


Sustained asset growth over the long term



Net assets (CAD)

As at December 31 (unless otherwise indicated)



OUR INVESTMENT RESULTS

As at June 30, 2025

CAD 145.9 B

5 years

CAD 230.6 B

10 years

OUR ANNUALIZED RETURNS

7.7%

5 years

7.0%

10 years

La Caisse 🔘

Senior Debt Issuance Program



Our approach

Why issue debt?

- Optimizing portfolio construction
- More flexibility in deploying our long-term strategy across asset classes
- Increased efficiency in liquidity management

DBRS	AAA/R-1 (high) 1
Fitch Ratings	AAA/F1+ 1, 2
Moody's	Aaa/P-1
STANDARD &POOR'S	AAA/A-1 (élevé) ¹

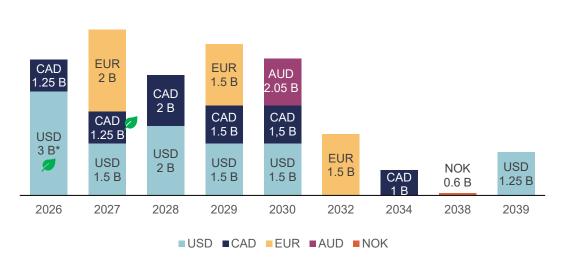
SENIOR DEBT PROGRAM	GREEN BOND FRAMEWORK
 Multicurrency senior debt program (144A/Reg S) launched in 2019³ 	Additional lever to activate with our climate change strategy
 Regular benchmark issuance in the targeted markets (USD, EUR, CAD and AUD) 	Increase and diversify investor base globally

- 1. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
- 2. Fitch began providing a rating as of February 2019.
- 3. Debt issued by CDP Financial Inc., a direct wholly owned subsidiary of La Caisse. Fully and unconditionally guaranteed by La Caisse.



Outstanding senior debt

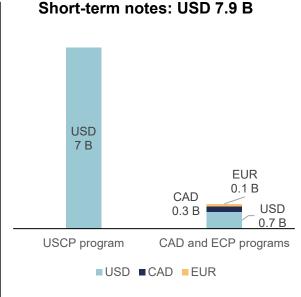
Term notes: USD 24.4 B



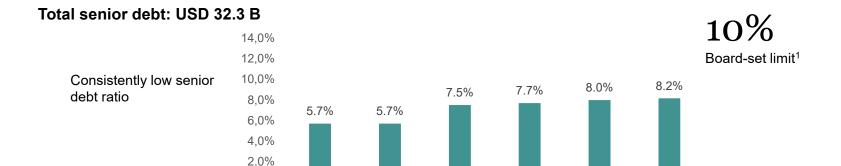
Note: Face value in local currency. * Including the Green bond of USD 1B.

0.0%

2020



Note: Face value in local currency



2022

2023

2024

June 2025

2021

^{1.} Senior debt/(net assets + senior debt), at fair value.

La Caisse 🕥

Our commitments towards sustainability





La Caisse positions sustainable investing at the heart of its investment strategies

Building on a long experience in sustainability

We are actively involved in a number of leading initiatives to affirm our convictions and leadership, as well as to raise awareness on sustainability issues among our peers and stakeholders.





Sustainable investing: A value creation driver

Environment

Reach CAD 400 billion invested in climate action by 2030.

- Investing in companies that integrate the climate into their business models and adopt decarbonization pathways
- Investing in climate solutions (assets that contribute to the avoidance or reduction of greenhouse gases as well as adaptation)

Social

Value a variety of perspectives to enrich our decisions and enhance our performance

- · Fostering an open and inclusive work culture
- Supporting our portfolio companies and external managers on topics involving inclusion, openness and collaboration
- Promoting the adoption of exemplary tax practices

Governance

Position governance at the heart of our practices and investments

- Optimize our governance practices
- Help improve governance practices of our portfolio companies
- · Promote rigorous technology risks assessment

A net-zero portfolio by 2050

Sustainable Development Goals

We contribute to six United Nations Sustainable Development Goals







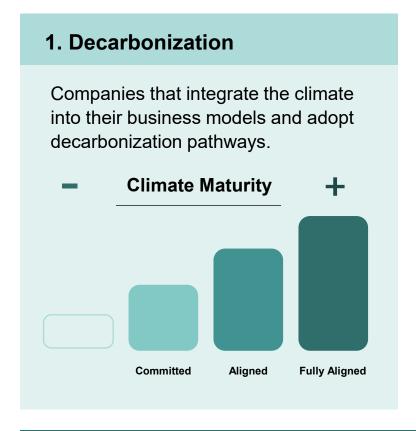


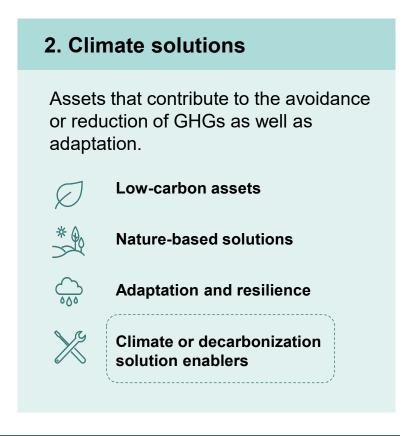






The 2 pillars of our new climate strategy





This approach aims to decarbonize businesses and the economy.

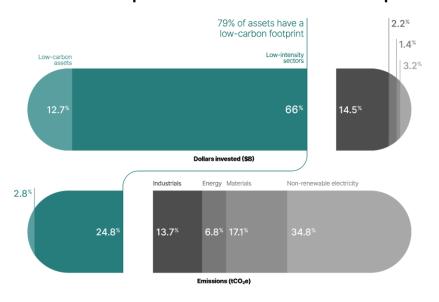


Carbon intensity of our portfolio¹

The portfolio's carbon intensity (in tCO₂e/M\$)

79.4 71.8 62.6 49.4 40.6 37.0 32.2 2017 2018 2019 2020 2021 2022 2023 2024 32

Portfolio composition: Dollars and carbon footprint



Carbon intensity of the total portfolio

79.4 tCO₂e/M\$ invested

2017 STARTING POINT

 $24.4~{\rm tCO_2e/M\$}$ invested

2024 VALUE

 $32~\text{tCO}_2\text{e/M}\$$ invested

TARGET 2030

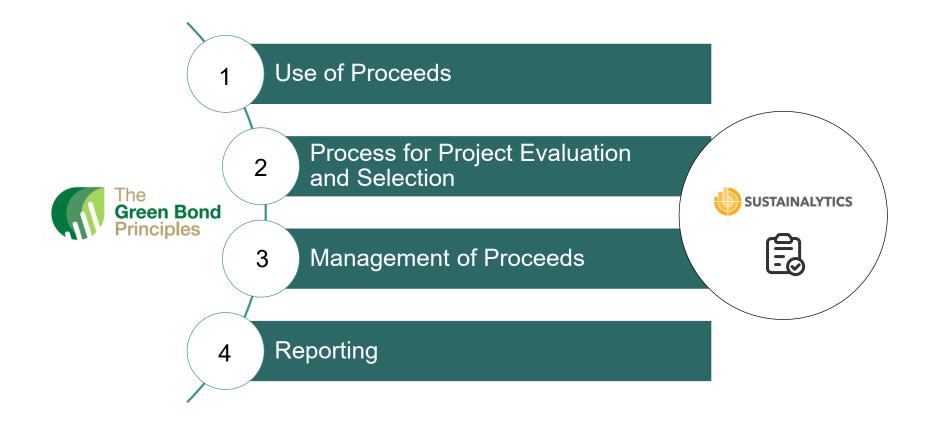
USD 249 B in assets with a low-carbon footprint

La Caisse 🔘

Our Green Bond Framework



Overview of our Green Bond Framework



Review

- Second Party Opinion of the framework by Sustainalytics
- <u>Limited Assurance Report</u> of the allocation of net proceeds by EY



Our sustainable investment objectives

Eligib categ	le investment ories	Environmental objectives
- ;	Renewable energy	Increasing low-carbon, renewable power production
	Clean transportation	Contributing to the reduction of GHG emissions from road and rail transportation
\$	Energy efficiency	Increasing energy savings contributing to the reduction of GHG emissions
	Pollution prevention and control	Fostering pollution reduction and the development of a circular economy
•	Sustainable water and wastewater management	Improving efficiency of water distribution and of the water recycling services contributing to the quality of the natural environment
	Forest, agricultural land and land management	Delivering substantial carbon sequestration capacity, reducing GHG emissions, and improving climate resilience



Use of proceeds



Renewable energy

- · Wind, solar and marine renewable energy projects
- Geothermal projects with emissions below 100gCO2/kWh
- Hydropower projects with power density above 10W/m2 or lifecycle emissions below 50g CO2e/kWh (in operation in 2020 or after)
- Other supporting infrastructure with at least 90% of electricity from renewable sources



Clean transportation

- Production of low-carbon vehicles or rolling stock and their key components
- Acquisition, maintenance and upgrade to infrastructure for low carbon transportation
- Vehicles and passenger transportation systems below 25gCO2/t-km for rail transportation and 50gCO2/p-km for passenger vehicles



Energy efficiency

- Development, distribution of and/or upgrades to technologies resulting in 20% in energy savings
- Biomass and biofuels heating/cooling and co-generation facilities in line with CBI's threshold



Pollution prevention and control

- Waste management activities such as waste prevention, waste reduction and waste recycling
- Technologies allowing for significant reduction in air emissions and GHG and limited to direct air capture



Sustainable water and wastewater management

- Development, construction and/or upgrade to water infrastructure such as water network, equipment for efficient water supply, distribution and storage
- · Water treatment and rainwater harvesting



Forest, agricultural land and land management

- Reforestation, sustainable forest management and natural forests
- Sustainable agricultural land management, including crops, agroforestry and silvopastoral systems, and pasture land with the exclusion of livestock production
- Specialized machinery and equipment to manage and cultivate eligible forested land
- Technologies supporting precision agriculture and resource efficiency
- Les fonds seront affectés à des investissements conformes aux catégories de projets admissibles des Principes applicables aux obligations vertes ou aux critères sectoriels de la Climate Bonds Initiative (CBI) et toute mise à jour future
- Cela comprend des participations dans des sociétés (prêts et capitaux propres) qui tirent 90 % de leurs revenus de catégories admissibles



Project selection and management of proceeds

Selection of eligible investments and management of proceeds	Evaluation and selection of Eligible Investments as well as management of proceeds conducted by La Caisse's Green Bond Working Group (Climate Risks and Issues, Sustainability, Treasury, Asset Management, Legal Affairs and Public Affairs)
Lookback period	Investments funded by La Caisse or its subsidiaries in the 24 months prior to the Green Bond Issuance
Monitoring	The Green Bond working group will monitor and substitute Eligible Investments (if any were to exit La Caisse's portfolio or cease to fulfil the Eligibility criteria)
Tracking	A Green Bond Register will be maintained by the Treasury group, with information on the use of proceeds of every Green Bond issued and an annual review will be conducted by the Green Bond Working Group

Allocation and impact reporting

Publication of an **Annual Green Bond Impact report** until full allocation of the proceeds

Allocation reporting will include:

- · Amount of proceeds per eligible investment category
- Share of financing versus refinancing
- Amount of unallocated proceeds
- Performance descriptions on a selection of eligible investments

Impact reporting will include:

Aggregated relevant **quantitative impact measures**. May include, where applicable:

- · Renewable energy generated
- · Decrease in water use
- · Annual energy saved
- · GHG emissions reduced or avoided
- · Number of people provided with access to clean power

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Green bond issuances

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November 2022 issuance

CAD 1.25 billion, 5-year GOC +56 bps



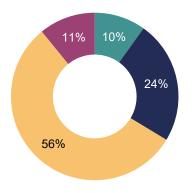
May 2021 issuance

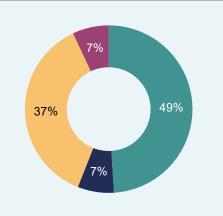
USD 1 billion, 5-year UST +19 bps, M/S +10 bps



BY INVESTOR TYPE

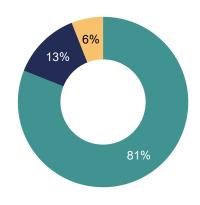
- Central banks/Official Institutions
- Asset Managers
- Banks
- Others

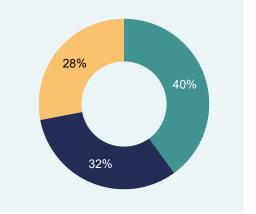




BY GEOGRAPHY

- US & Canada
- EMEA
- Asia





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Case studies

(Examples of low-carbon assets held in the portfolio, for reference only)



Réseau express métropolitain (REM)

One of the largest automated transit networks in the world, developed from A to Z by CDPQ Infra



Category Clean Transportation energy

Region Canada La Caisse's Investment
Total commitment: CAD
4.97 billion

La Caisse's stake 78% (REM)

Partners

Gouvernement du Québec; Canada Infrastructure Bank; Hydro-Québec; Autorité régionale de transport métropolitain (ARTM)



- La Caisse's total commitment of CAD 4.97 billion on an overall CAD 8.34 billion project
- Electric light rail system
- Estimated GHG reduction of 2.5M tons over 25 years¹

BACKGROUND

- Québec's largest public transit project in 50 years, the REM is a 100% autonomous and electric light metro system which will include 26 stations over 67 km, the South Shore segment was inaugurated in the summer of 2023
- Integrated, efficient and reliable service that meets the needs of users in the Greater Montréal area
- This is a flagship project by CDPQ Infra, a subsidiary dedicated to greenfield projects
- By managing the project from start to finish, La Caisse is improving process efficiency, shortening delivery time and executing work to the highest standards

- The REM will help to eliminate 2.5 M tonnes of GHGs over 25 years¹, in addition to
 offsetting construction-related emissions by planting 250,000 trees, among other
 environmental measures
- Linking downtown Montréal, the South Shore, the West Island, the North Shore and the airport, promoting mobility in the greater Montreal
- The project will contribute \$3.7 billion to GDP and create 34,000 jobs during construction, and 1,000 direct and indirect jobs once in service

^{1.} Based on the report "Émissions de gaz à effet de serre du REM, phase exploitation," Systra. December 2022.



Greater Changhua 1

A large offshore wind farm supplying energy to over 650,000 homes per year

Renewable Taiwan energy

Category

La Caisse's Investment \$1 billion to \$1.5 billion La Caisse's stake Significant minority stakeholder **Partners** Ørsted; Cathay PE



Region

- Offshore wind farm project with a well-known partner
- 605 MW capacity
- Reduction in harmful CO2e emissions of approximately 1.2 million tons per year¹

BACKGROUND

- Greater Changhua 1 is an offshore wind farm project that contribute to Taiwan's transition toward a low-carbon economy
- Located 37 km from shore in the Taiwan Strait, it will include 75 Siemens wind turbines totalling 8 MW, one offshore substation, one onshore substation and nearly 180 km of offshore cabling
- Investment alongside Ørsted, a world leader in offshore wind farms, and Cathay PE, an experienced Taiwanese investor
- Ørsted is responsible for building the project, as well as operating and maintaining it over the long term

- The 605 MW project is expected to supply energy to over 650,000 homes and reduce GHG emissions by more than 1.2 million tons per year¹
- First investment in Taiwan that diversifies La Caisse's presence in Asia and adds to a long track record in renewable energy
- Based on Unitech Engineering Co., Ltd's assessment of the project based on a conservatively assumed wind power generation and an electricity emission factor provided by the Bureau of Energy, Ministry of Economic Affairs of Taiwan



Velto Renewables

Region



A European platform for renewable energy investment and management

La Caisse's Investment



- 73 assets with a capacity of 216 MWp
- Production 336 GWh per year

Category

29,000 tons of CO2e avoided in 2024

BACKGROUND

• In 2020, La Caisse made its first infrastructure equity investment in Spain with the acquisition of a portfolio of solar assets from Qualitas Energy.

La Caisse's stake

100%

- Portfolio made up of 73 assets with a total capacity of 216 MWp spread across Spain

Partners

None

- First step in building a new La Caisse platform dedicated to renewable energy infrastructure in Spain
- Since then, Velto continued to grow by :
 - forming a joint venture with Spanish developer Kenergy (75% Velto and 25% Kenergy) to deliver 1 GW of solar energy in Spain, and;
 - acquiring a portfolio of seven solar and wind projects across France, Portugal, and Spain from Q Energy Solutions SE in 2025, adding 444 MW to Velto's capacity.

- Portfolio producing 336 GWh per year, enough to supply more than 115,000 households in 2024
- Lasting positive impact on the environment and local communities:
 - More than 29,000 tons of CO2e avoided in 2024
 - Promotion of the local economy with workers employed directly and indirectly through O&M and asset management contracts
 - 100% of electricity purchased for self consumption is from renewable energy



Invenergy Renewables

The largest independent renewable power producer and operator in North America

Invenergy

Category Renewable Energy Region Americas, Europe and Asia La Caisse's Investment Commitment of + USD 1.5 B La Caisse's stake
Economic interest of 42%

Partners
Blackstone & Invenergy Wind holdings



- Wind, Offshore Wind, Solar, Energy Storage, Transmission and Services
- ~27,000 MW capacity developed
- Estimated 66 millions tons of avoided CO2e emissions in more than 20 years¹

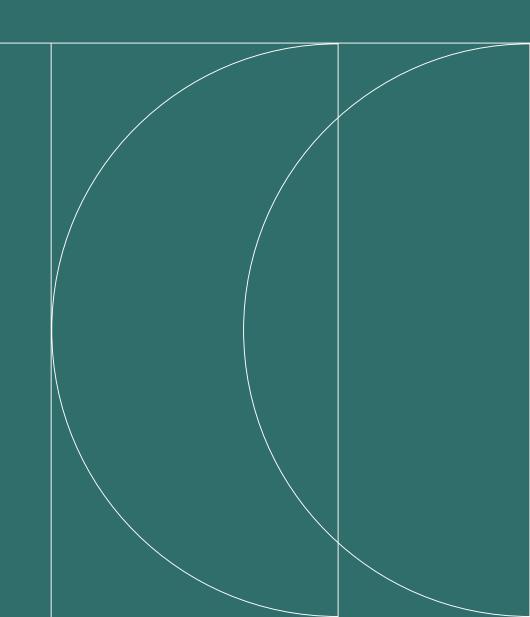
BACKGROUND

- Since its inception, Invenergy Renewables has developed 167 wind, solar and energy storage projects in the United States, Canada, Uruguay and Europe, with a total capacity of approximately 27,000 MW
- Initial La Caisse investment in 13 projects in 2013; six other projects added over the next 24 months, for a total capacity of approximately 2,300 MW in wind farms in the United States and Canada
- Various significant additional La Caisse investments since then to support Invenergy's growth including a USD 1 billion commitment in 2020 in the form of new investment facilities
- Investment of more than USD 4 billion since January 2022 by Blackstone Infrastructure Partners in Invenergy Renewables, to support its accelerating growth
- Rationale for La Caisse's investment in Invenergy Renewables:
 - Partnership with one of the leading renewable energy developers in North America with a strong track record
 - Investment in a high-quality, diversified renewable portfolio with contracted cash flow
 - Firming up La Caisse's position as a leading investor in the renewable energy space and meaningfully contribute to decarbonizing the economy, in line with La Caisse's climate-related ambitions

- In more than 20 years, 66 million tons of CO₂ equivalent emissions have been avoided, which is
 equivalent to removing 14 million cars from the road or planting 995 million trees¹
- In 2024, Invenergy added 1,1GW to its total capacity.



Appendices





Main depositors¹

Retraite Québec

Québec Pension Plan – base plan USD 87.54 billion

Québec Pension Plan – additional plan USD 10.92 billion

- · 4.3 million contributors
- · 2.2 million beneficiaries
- CAD 18.1 billion in benefits paid annually



Supplemental Pension Plan for Employees of the Québec Construction Industry USD 23.36 billion

- · 203,000 contributors
- 104,000 retirees or surviving spouses
- · CAD 1.0 billion in benefits paid annually

Finances
Québec

Retirement Plans Sinking Fund USD 85.66 billion

Generations Fund USD 13.0 billion

- Fund used by the Government of Québec to capitalize the employer's portion of retirement benefits of employees in the public and parapublic sectors
- · Fund used to repay Québec's debt

<u>CNESST</u>

Québec's occupational health and safety plan USD 14.81 billion

- 234,000 contributing employers
- 4.2 million workers covered
- CAD 2.8 billion in benefits paid annually

Société de l'assurance automobile

Québec 🖁 🕏

Québec's public automobile insurance plan USD 9.53 billion

- 8.9 million people covered
- Around CAD 1.3 billion paid to insured individuals for accidents or other related claims

RREGOP

Government and Public Employees Retirement Plan USD 63.55 billion

- · 635.000 contributors
- 341,000 retirees and 24,000 surviving spouses and orphans
- CAD 7.8 billion in benefits paid annually

RRPE

Pension Plan of Management Personnel USD 9.04 billion

- 35,000 contributors
- 36,000 retirees and 3,000 surviving spouses and orphans
- CAD 1.8 billion in benefits paid annually



Key links

La Caisse

Investor Relations

Sustainable Investing Report

2025-2030 climate strategy

Our clients, the depositors

Investments and Performance

Total portfolio

Annual reports

Risk management

Sustainable Investing Report

Governance

Laws, regulations and policies

Board of Directors

Executive Committee

Green Bonds

La Caisse Green Bond Framework

Second Party Opinion - Sustainalytics

Limited Assurance Report of the allocation of net proceeds by EY

REM GHG report (in French only)

Note

The information on, or accessible through, our website or any of the other websites or links to websites referred to in this presentation, is not part of or incorporated by reference into this presentation.