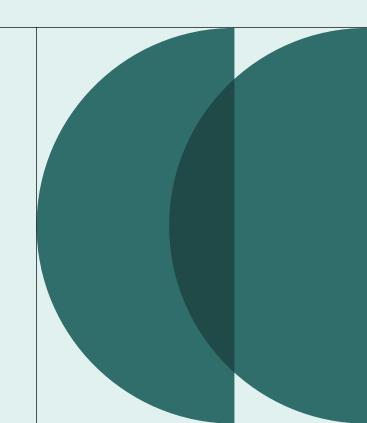


## Green Bond Investor Presentation

#### **Bloomberg ticker: CADEPO**

lacaisse.com/en/investor-relations

This document is privileged and confidential and cannot be transmitted or communicated without La Caisse's prior consent. Unless otherwise indicated, data is presented as at December 31, 2024, and amounts are in US Dollars.



## **Cautionary statements**

This presentation (and the accompanying oral presentation, if applicable) contains forward-looking statements within the meaning of applicable securities legislation. Forward-looking statements are typically identified by words such as "projected," "estimate," "may," "anticipate," "believe," "expect," "plan," "intend," "could" or similar words suggesting future outcomes or statements regarding an outlook (and the negative form thereof). All statements other than statements of historical fact contained in these slides are forward-looking statements.

Forward-looking statements involve numerous assumptions, risks and uncertainties. A variety of factors, many of which are beyond the control of Caisse de dépôt et placement du Québec ("La Caisse"), may cause actual results to differ materially from the expectations expressed in its forward-looking statements. These factors include, but are not limited to, risks related to financial markets and economic conditions in Canada, the United States and internationally, changes in standards, laws and regulations, risks related to defaults by financial institutions, risks related to financial instruments, fluctuations in interest rate levels, increased competition for assets, fluctuations in investment returns, foreign exchange rate fluctuations, adverse changes in the credit markets, the risk of damage to La Caisse's reputation, La Caisse's ability to access the capital markets for debt financing, changes in the real estate and infrastructure markets in Canada, the United States and elsewhere, and risks more generally associated with the markets and La Caisse's portfolios of investments.

La Caisse does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on its behalf.

No information presented in this presentation and the accompanying oral presentation as of a date more recent than December 31, 2024, has been audited and only the consolidated financial statements of La Caisse as at December 31, 2024, and for the year then ended have been audited.

The information on, or accessible through, our website or any of the other websites or links to websites referred to in this presentation is not part of or incorporated by reference into this presentation.

Under no circumstances should the information contained herein be considered an offer to sell or a solicitation of an offer to buy any security of La Caisse, CDP Financial Inc. ("CDP Financial") or any of their respective affiliates in the United States or in any other jurisdiction where such offer or solicitation would be unlawful, and such information does not constitute an offer to sell or a solicitation of an offer to buy or an advertisement in respect of securities in any province or territory of Canada. Any offer to sell or solicitation of an offer to buy securities of La Caisse, CDP Financial or their respective affiliates in the United States may not be made absent registration under the Securities Act of 1933, as amended (the "Securities Act"), or an exemption from registration under the Securities of La Caisse, CDP Financial or their respective affiliates will be made pursuant to a private offering memorandum.

## La Caisse at a glance

## **USD 329 B** CAD 473 B

Net assets as at December 31, 2024

AAA

SINCE ITS FIRST ISSUANCE IN 2003 (DBRS, FITCH<sup>1</sup>, MOODY'S AND S&P)<sup>2</sup> 1965 CREATION

CREATION OF LA CAISSE

## One of the largest

PUBLIC PENSION ASSET MANAGERS IN CANADA<sup>3</sup>

**48** PUBLIC AND PARAPUBLIC DEPOSITORS, MAINLY PENSION FUNDS AND INSURANCE PLANS

#### Nearly 2,200 EMPLOYEES IN KEY CITIES AROUND THE WORLD

**70%** EXPOSURE OUTSIDE CANADA

#### Some recent distinctions



#### 1<sup>st</sup> out of 200

First for the second consecutive year in the Global SWF's 2024 GSR ranking, a benchmark assessing the governance, sustainability and resilience practices worldwide



#### Top 3 out of 60

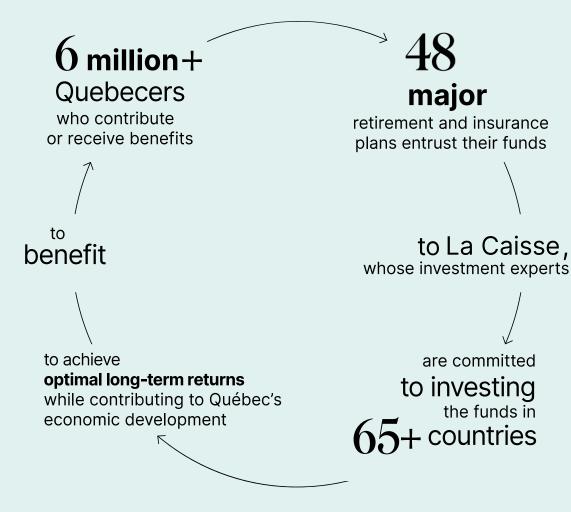
La Caisse ranked 2nd among nearly sixty pension funds on the World Benchmarking Alliance's Financial System Benchmark, which assesses best practices in sustainable finance

#### Notes

In this presentation, we use the USD/CAD exchange rate as at December 31, 2024 : 1.4382. Totals (figures or percentages) may vary due to rounding.

- 1. Fitch began providing a rating as of February 2019.
- 2. Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.
- 3. Based on net assets under management.

## Our mission



La Caisse was created in 1965 by an Act of the National Assembly of Québec to manage assets for public and parapublic depositors

La Caisse's net assets come from exclusive legislated mandates for the vast majority

La Caisse is **not** responsible for its depositors' liabilities (e.g. pension liabilities)

are committed

the funds in

countries

La Caisse is operationally and financially independent from the government

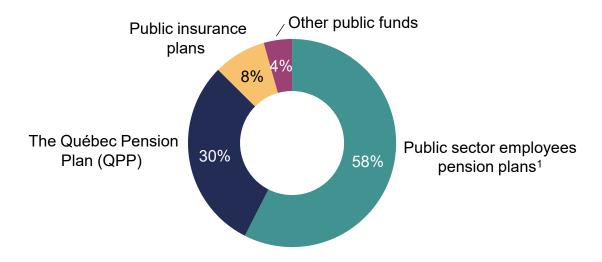
## Our depositors: an exceptionally stable base

Exclusive legislated mandates for more than 98% of La Caisse's net assets

• These depositors are governed by their own laws and regulations requiring them to invest their funds with La Caisse

48 depositors with a strong and stable financial profile

- Pension plans for public sector employees account for 58% of net assets<sup>1</sup> (public sector employees such as teachers, healthcare and other government employees)
- The Québec Pension Plan (30% of net assets) is a compulsory public insurance plan designed to provide all workers in Québec with a basic retirement income

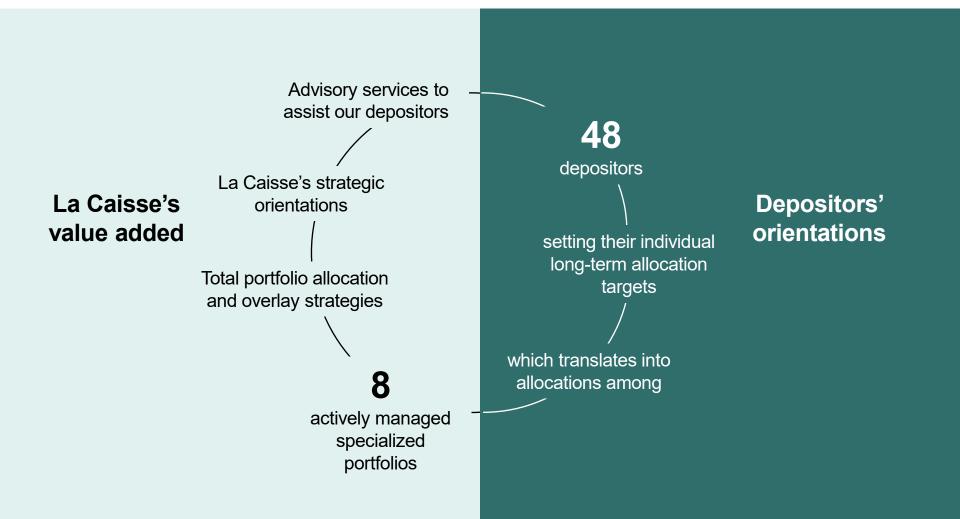


Please refer to the appendix for links to relevant legal documents, including the laws pertaining to La Caisse.

1. Includes the following plans: Retirement Plans Sinking Fund, Government and Public Employees Retirement Plan, Pension Plan of Management Personnel.

## Depositors and La Caisse's portfolio

#### Providing value to our depositors to meet their long-term needs



## Governance

## Independence from the government, established by legislation<sup>1,2</sup>

• The Government of Québec does not intervene in any aspect of La Caisse's investment decisions, operations or finances, nor does it guarantee La Caisse's debt.

#### Independent Board of Directors<sup>2</sup>

- At least 2/3 of members, including the Chair, must be independent.
- Strong fiduciary duty, including appointing the CEO, establishing risk management policies, approving La Caisse's strategic plan and approving investment policies

#### Stable legislative and legal framework<sup>2</sup>



"... governance came up again and again as perhaps the single most important factor in the success of the Canadian model of pension funds."

#### World Bank Group<sup>3</sup>

- 2. Please refer to the appendix for links to legal documentation, including the law and regulations pertaining to La Caisse.
- 3. "The Evolution of the Canadian Pension Model, Practical Lessons for Building World-class Pension Organizations." World Bank Group. November 2017.

<sup>1. &</sup>quot;It acts with full independence in its administrative management and in the management of its investments..." Act respecting the Caisse de dépôt et placement du Québec (chapter C-2).



We invest constructive capital to position enterprises to succeed.



## Main pillars of our investment strategy



#### **Optimal performance**

We aim to provide optimal performance for our clients, the depositors.

#### Québec economy

We generate returns and contribute to Québec's economic development.

#### Worldwide presence

We take concerted action around the world.

#### Sustainable investing

We affirm our leadership in sustainable investing, particularly on climate issues.

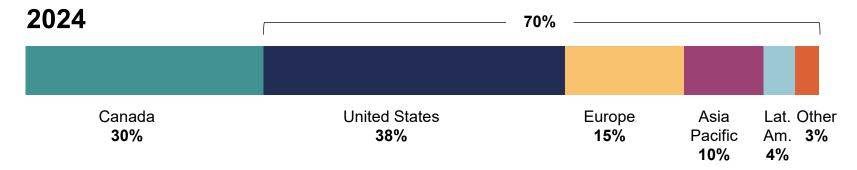
#### Digitalizing the economy

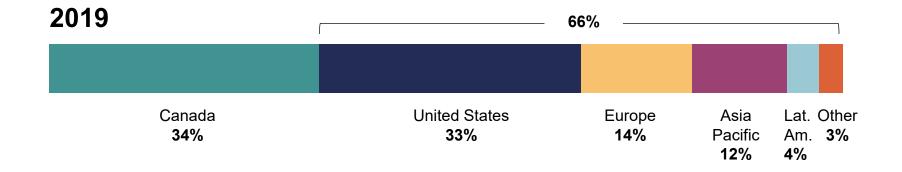
We build a modern organization, in line with the digitalization of the economy.

# We have substantially expanded our exposure to global markets

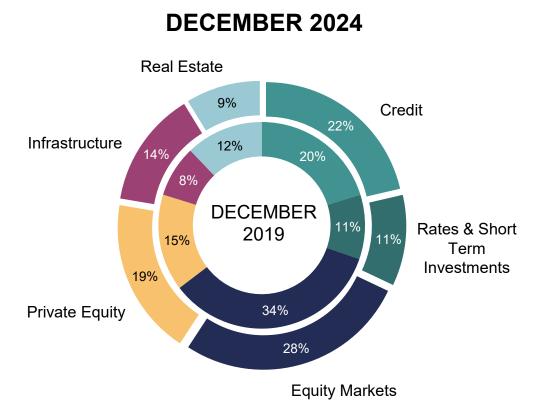
Increase in five years
USD \$90 B

As at December 31, 2024





# High diversification across markets and asset classes



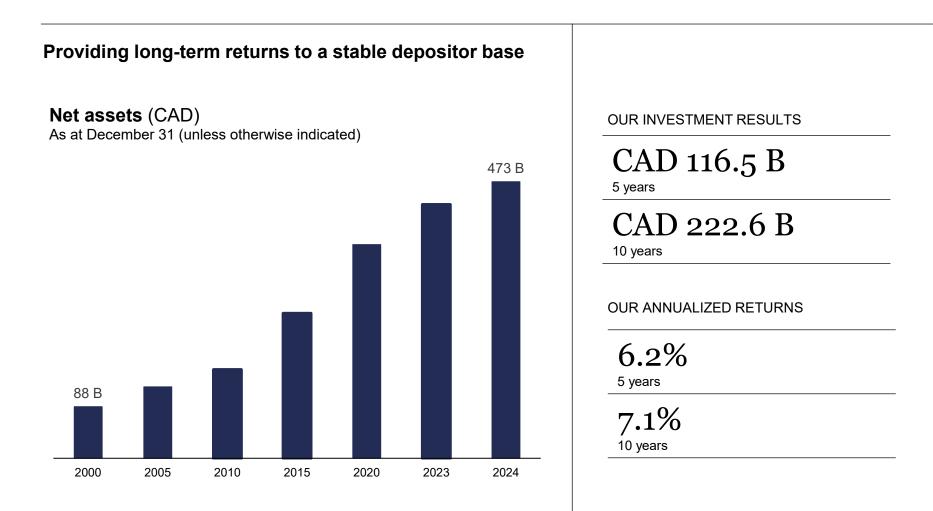
SUBSTANTIAL LIQUIDITY, MINIMIZING LIQUIDITY RISK AND PROVIDING FLEXIBILITY

## **USD 39 B\***

CASH AND HIGH-QUALITY LIQUID GOVERNMENT SECURITIES

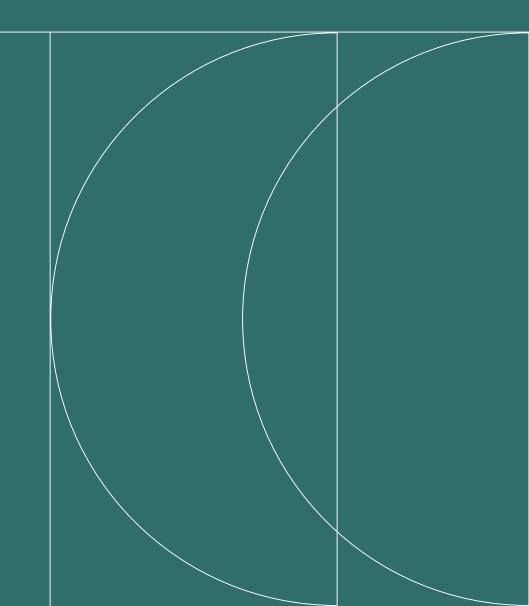
INCREASED DIVERSIFICATION OF OUR EXPOSURES TO INFRASTRUCTURE, CREDIT AND PRIVATE EQUITY

## Sustained asset growth over the long term





## Senior Debt Issuance Program



## Our approach

#### Why issue debt?

- Optimizing portfolio construction
- More flexibility in deploying our long-term strategy across asset classes
- Increased efficiency in liquidity management

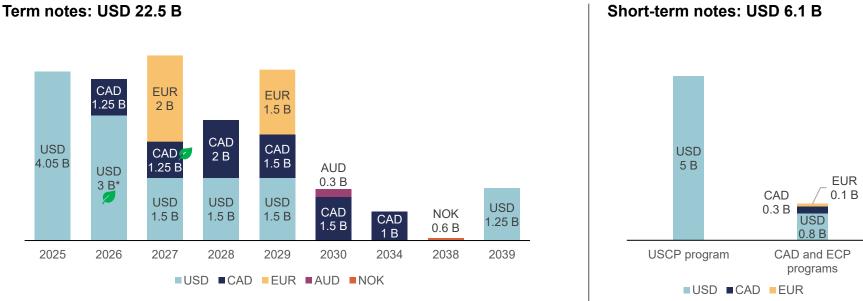
DBRS	AAA/R-1 (high)	
<b>Fitch</b> Ratings	<b>AAA/F1+</b> <sup>1, 2</sup>	
Moody's	Aaa/P-1 <sup>1</sup>	
STANDARD &POOR'S	AAA/A-1 (high) <sup>1</sup>	

SENIOR DEBT PROGRAM	GREEN BOND FRAMEWORK
<ul> <li>Multicurrency senior debt program (144A/Reg S) launched in 2019<sup>3</sup></li> </ul>	<ul> <li>Additional lever to activate with our climate change strategy</li> </ul>
<ul> <li>Regular benchmark issuance in the targeted markets (USD, EUR and CAD) and in various tenors</li> </ul>	<ul> <li>Increase and diversify investor base globally</li> </ul>

- 2. Fitch began providing a rating as of February 2019.
- 3. Debt issued by CDP Financial Inc., a direct wholly owned subsidiary of La Caisse. Fully and unconditionally guaranteed by La Caisse.
- 4. Supranational, Sub-sovereign and Agency.

<sup>1.</sup> Ratings are not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time.

## Outstanding senior debt



Note: Face value in local currency. \* Including the Green bond of USD 1B.

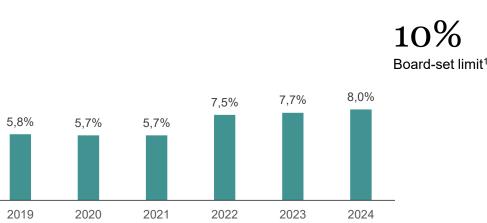
14.0%

12,0%

10,0%

8.0%

6,0% 4,0% 2,0% 0.0%



Note: Face value in local currency

#### Total senior debt: USD 28.6 B

Consistently low senior

debt ratio

1. Senior debt/(net assets + senior debt), at fair value.



## Our commitments towards sustainability.



## La Caisse positions sustainable investing at the heart of its investment strategies

#### 69%

reduction in portfolio's carbon intensity since 2017

#### USD 249 B

in assets with a low-carbon footprint

#### USD 40 B

in low-carbon assets<sup>1</sup>

#### Leadership

engaging our partners on our priorities





1. Investments in low-carbon assets in the renewable energy, sustainable transportation, low-carbon properties and other sectors in the CBI's Climate Bond Taxonomy (Sept. 2021).

## Sustainable investment: A value creation driver

#### Environment

An investment strategy to address the transition with ambitious and concrete targets in the short, medium and long term

- · Lower our portfolio's carbon intensity
- Increase our low-carbon assets
- Support decarbonization of companies in the highestemitting sectors
- Consider biodiversity in our sustainability analysis

#### Social

Value a variety of perspectives to enrich our decisions and enhance our performance

- Fostering an open and inclusive work culture
- Supporting our portfolio companies and external managers on topics involving inclusion, openness and collaboration
- · Promoting the adoption of exemplary tax practices

#### Governance

Position governance at the heart of our practices and investments

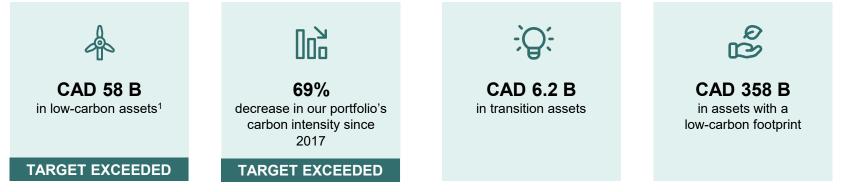
- Optimize our governance practices
- Help improve governance practices of our portfolio companies
- · Promote rigorous technology risks assessment

A net-zero portfolio by **2050**  **Sustainable Development Goals** 

We contribute to six United Nations Sustainable Development Goals

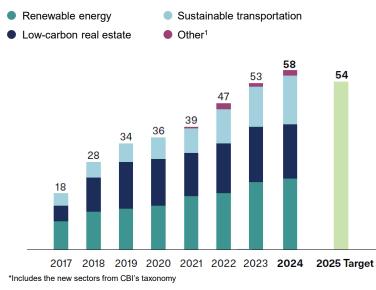


# Our climate strategy is based on actions and concrete results

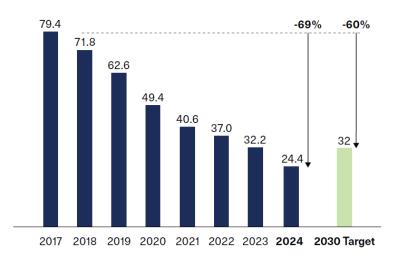


#### Low-carbon assets (in \$B)

1.



#### Portfolio's Carbon Intensity (in tCO<sub>2</sub>e/M\$)



## Carbon footprint breakdown

## USD 40 B

in low-carbon assets

12.7% of the value of La Caisse's portfolio in low-carbon assets<sup>1</sup>

## +USD 249 B

In assets with a low-carbon footprint

Our portfolio's carbon footprint stems mainly from non-renewable electricity generation activities and certain highintensity sectors.

#### 79% of assets have a 2.2% low-carbon footprint 1.4% Low-intensity Low-carbon sectors assets 3.2% 66% 14.5% 12.7% Dollars invested (\$B) Industrials Energy Materials Non-renewable electricity 2.8% 24.8 13.7% 6.8% 17.1% Emissions (tCO<sub>2</sub>e)

Low-carbon assets and low-intensity sectors represent 79% of the portfolio's value and 28% of its carbon footprint.

Portfolio composition: Dollars and carbon footprint

# We exercise strong sustainable investing leadership through our initiatives

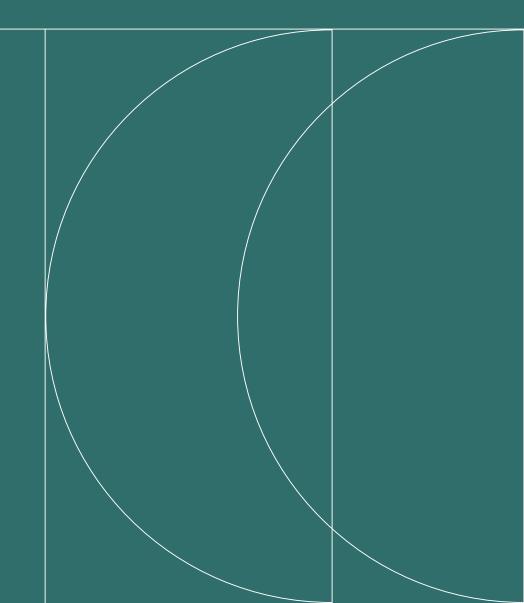
We are actively involved in a number of leading initiatives to affirm our convictions and leadership, as well as to raise awareness on sustainability issues among our peers and stakeholders. This mobilization is also intended to accelerate the deployment of private capital to finance sustainable solutions.

#### International Leadership

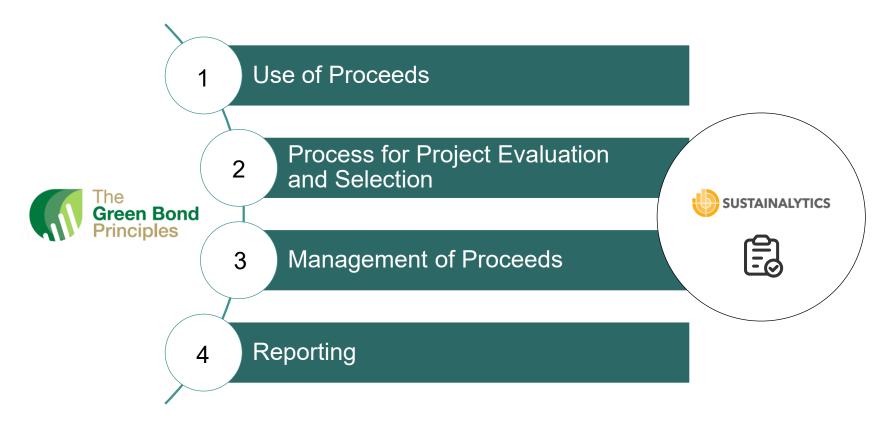
- La Caisse is member of several major associations such as Net-Zero Asset Owner Alliance (NZAOA), the Investor Leadership Network (ILN) and the Sustainable Markets Initiative (SMI) – in which La Caisse sits on working groups or steering committees.
- In order to promote sustainable investment best practices and build relationships with partners, La Caisse takes an active role in discussions at the most important international meetings such as B20 Forum, Climate Week NYC or United Nations Conference of the Parties on Climate Change (COP).
- At **COP16**, La Caisse unveiled **nine biodiversity indicators for investors in Québec**, in collaboration with Fondaction, Biodiversité Québec and the Canadian Parks and Wilderness Society (CPAWS Québec).
- As part of **COP29**, La Caisse launched a partnership created with the CREO Family Office Syndicate and other stakeholders to develop an action plan to **accelerate private financing and develop sustainable solutions in support of the energy transition**.



## Our Green Bond Framework



## Overview of our Green Bond Framework



#### Review

- Second Party Opinion of the <u>framework</u> by Sustainalytics
- Limited Assurance Report of the allocation of net proceeds by EY

## Our sustainable investment objectives

Eligible investment categories	Environmental objectives			
Renewable energy	Increasing low-carbon, renewable power production			
Clean transportation	Contributing to the reduction of GHG emissions from road and rail transportation			
Energy efficiency	Increasing energy savings contributing to the reduction of GHG emissions			
Pollution prevention and control	Fostering pollution reduction and the development of a circular economy			
Sustainable water and wastewater management	Improving efficiency of water distribution and of the water recycling services contributing to the quality of the natural environment			
Forest, agricultural land and land management	Delivering substantial carbon sequestration capacity, reducing GHG emissions, and improving climate resilience			

## Use of proceeds

#### **Renewable energy**

- Wind, solar and marine renewable energy projects
- Geothermal projects with emissions below 100gCO<sub>2</sub>/kWh
- Hydropower projects with power density above 10W/m<sup>2</sup> or lifecycle emissions below 50g CO<sub>2</sub>e/kWh (in operation in 2020 or after)
- Other supporting infrastructure with at least 90% of electricity from renewable sources

#### **Clean transportation**

- Production of low-carbon vehicles or rolling stock and their key components
- Acquisition, maintenance and upgrade to infrastructure for low carbon transportation
- Vehicles and passenger transportation systems below 25gCO<sub>2</sub>/t-km for rail transportation and 50gCO<sub>2</sub>/p-km for passenger vehicles

#### **Energy efficiency**

- Development, distribution of and/or upgrades to technologies resulting in 20% in energy savings
- Biomass and biofuels heating/cooling and co-generation facilities in line with CBI's threshold

#### Pollution prevention and control

- Waste management activities such as waste prevention, waste reduction and waste recycling
- Technologies allowing for significant reduction in air emissions and GHG and limited to direct air capture

## Sustainable water and wastewater management

- Development, construction and/or upgrade to water infrastructure such as water network, equipment for efficient water supply, distribution and storage
- · Water treatment and rainwater harvesting

### Forest, agricultural land and land management

- Reforestation, sustainable forest management and natural forests
- Sustainable agricultural land management, including crops, agroforestry and silvopastoral systems, and pasture land with the exclusion of livestock production
- Specialized machinery and equipment to manage and cultivate eligible forested land
- Technologies supporting precision agriculture and resource efficiency
- Allocation will be directed toward investments in line with the Green Bond Principles' (GBP) eligible project categories and/or the Climate Bonds Initiative's (CBI) Sector Criteria and any future updates.

Ť

• This includes interests in companies (loans and equity) deriving 90% of their revenues from eligible categories.

## Project selection and management of proceeds

Selection of eligible investments and management of proceeds	Evaluation and selection of Eligible Investments as well as management of proceeds conducted by La Caisse's <b>Green Bond Working Group</b> (Climate Risks and Issues, Sustainability, Treasury, Asset Management, Legal Affairs and Public Affairs)
Lookback period	Investments funded by La Caisse or its subsidiaries in the <b>24 months prior</b> to the Green Bond Issuance
Monitoring	The Green Bond working group will monitor and substitute Eligible Investments (if any were to exit La Caisse's portfolio or cease to fulfil the Eligibility criteria)
Tracking	A <b>Green Bond Register</b> will be maintained by the Treasury group, with information on the use of proceeds of every Green Bond issued and an annual review will be conducted by the Green Bond Working Group

#### Allocation and impact reporting

Publication of an Annual Green Bond Impact report until full allocation of the proceeds

#### Allocation reporting will include:

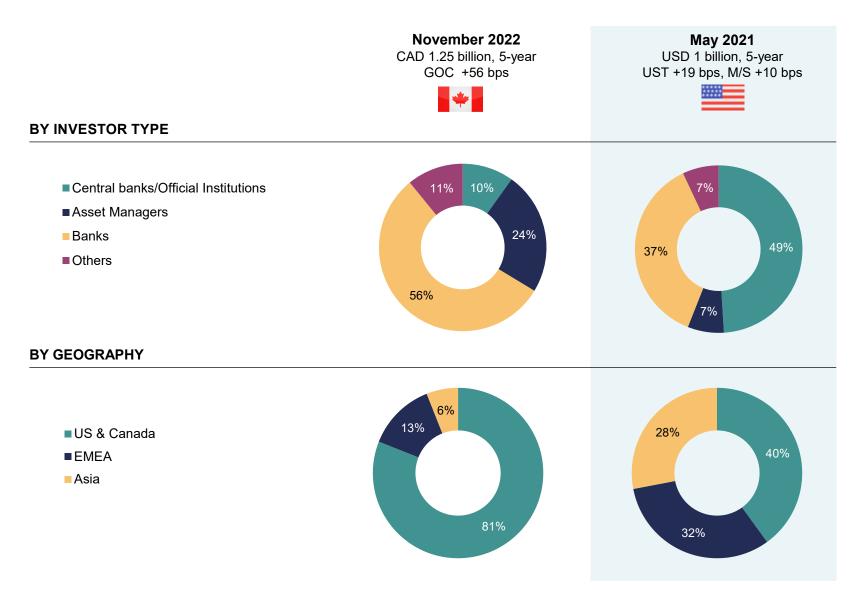
- Amount of proceeds per eligible investment category
- Share of financing versus refinancing
- Amount of unallocated proceeds
- Performance descriptions on a selection of eligible investments

#### Impact reporting will include:

Aggregated relevant **quantitative impact measures.** May include, where applicable:

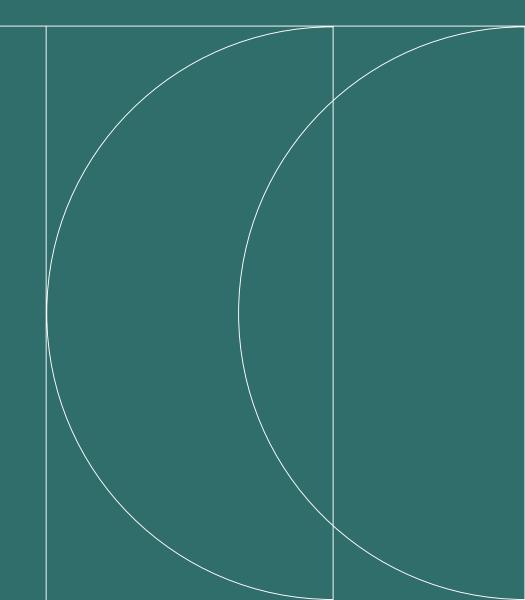
- Renewable energy generated
- Decrease in water use
- Annual energy saved
- GHG emissions reduced or avoided
- Number of people provided with access to clean power

## Green bond issuances



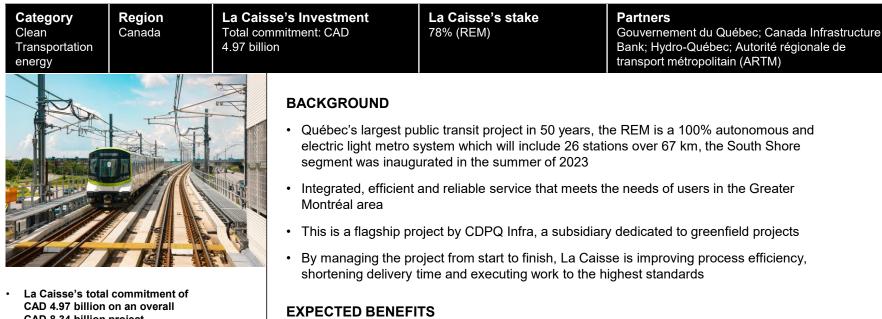


## Case studies



## Réseau express métropolitain (REM)

One of the largest automated transit networks in the world, developed from A to Z by CDPQ Infra



- CAD 8.34 billion project
- Electric light rail system
- Estimated GHG reduction of 2.5M tons over 25 years<sup>1</sup>
- The REM will help to eliminate 2.5 M tonnes of GHGs over 25 years<sup>1</sup>, in addition to • offsetting construction-related emissions by planting 250,000 trees, among other environmental measures
- · Linking downtown Montréal, the South Shore, the West Island, the North Shore and the airport, promoting mobility in the greater Montreal
- The project will contribute \$3.7 billion to GDP and create 34,000 jobs during construction, and 1,000 direct and indirect jobs once in service



Réseau express métropolitain

<sup>1.</sup> Based on the report "Émissions de gaz à effet de serre du REM, phase exploitation," Systra. December 2022.

A large offshore wind farm supplying energy to over 650,000 homes per year

Category Renewable energy	<b>Region</b> Taiwan		se's Investment to \$1.5 billion	La Caisse's stake Significant minority stakeholder	<b>Partners</b> Ørsted; Cathay PE
Offshore wind a well-known	farm project with		<ul> <li>toward a low-carbor</li> <li>Located 37 km from totalling 8 MW, one offshore cabling</li> <li>Investment alongsid experienced Taiwan</li> </ul>	n economy shore in the Taiwan Strait, it wil offshore substation, one onshor e Ørsted, a world leader in offsh lese investor e for building the project, as well	t that contribute to Taiwan's transition I include 75 Siemens wind turbines e substation and nearly 180 km of hore wind farms, and Cathay PE, an I as operating and maintaining
• 605 MW capac	city		EXPECTED BENEFI	TS	
	narmful CO2e emissio / 1.2 million tons	ons of		t is expected to supply energy to more than 1.2 million tons per ye	over 650,000 homes and reduce ear <sup>1</sup>
			<ul> <li>First investment in T long track record in</li> </ul>		's presence in Asia and adds to a

1. Based on Unitech Engineering Co., Ltd's assessment of the project based on a conservatively assumed wind power generation and an electricity emission factor provided by the Bureau of Energy, Ministry of Economic Affairs of Taiwan

## Velto Renewables

## A European platform for renewable energy investment and management



- Production 336 GWh per year
- 29,000 tons of CO2e avoided in 2024
- Portfolio producing 336 GWh per year, enough to supply more than 115,000 households in 2024
- Lasting positive impact on the environment and local communities:
  - More than 29,000 tons of CO2e avoided in 2024
  - Promotion of the local economy with workers employed directly and indirectly through O&M and asset management contracts
  - 100% of electricity purchased for self consumption is from renewable energy

VELTO

## Invenergy Renewables

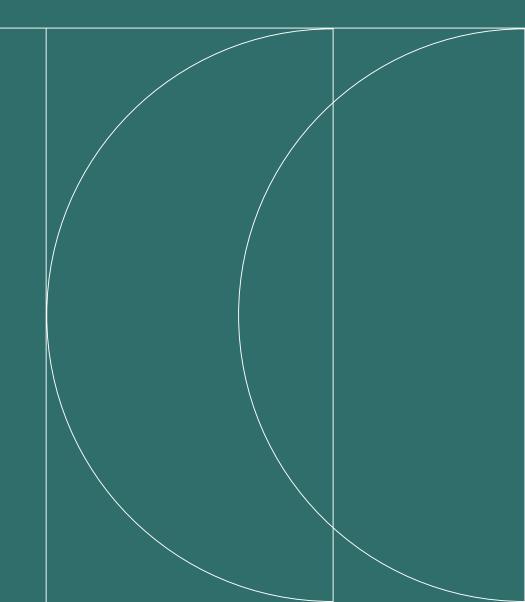
## The largest independent renewable power producer and operator in North America

<b>Category</b> Renewable Energy
Wind, Offshore Storage, Transr ~27,000 MW cap Estimated 66 m emissions in m

Invenergy



## Appendices



## Main depositors as at December 31, 2024



**Québec Pension Plan** – base plan USD 87.54 billion

**Québec Pension Plan** – additional plan USD 10.92 billion

- 4.3 million contributors
- · 2.2 million beneficiaries
- CAD 18.1 billion in benefits paid annually



Supplemental Pension Plan for Employees of the Québec Construction Industry USD 23.36 billion

- 203,000 contributors
- 104,000 retirees or surviving spouses
- · CAD 1.0 billion in benefits paid annually

#### CNESS1

Québec's occupational health and safety plan USD 14.81 billion

- 234,000 contributing employers
- 4.2 million workers covered
- CAD 2.8 billion in benefits paid annually

Finances Québec 🏼 🐼

Retirement Plans Sinking Fund USD 85.66 billion

Generations Fund USD 13.0 billion

- Fund used by the Government of Québec to capitalize the employer's portion of retirement benefits of employees in the public and parapublic sectors
- Fund used to repay Québec's debt

Société de l'assurance automobile Québec 🏘 🕸

Québec's public automobile insurance plan USD 9.53 billion

- 8.9 million people covered
- Around CAD 1.3 billion paid to insured individuals for accidents or other related claims



Government and Public Employees Retirement Plan USD 63.55 billion

- 635,000 contributors
- 341,000 retirees and 24,000 surviving spouses and orphans
- CAD 7.8 billion in benefits paid annually

#### RRPE

Pension Plan of Management Personnel USD 9.04 billion

- 35,000 contributors
- 36,000 retirees and 3,000 surviving spouses and orphans
- · CAD 1.8 billion in benefits paid annually

## Key links

La Caisse

Investor Relations

Sustainable Investing Report

2025-2030 climate strategy

Our clients, the depositors

#### **Investments and Performance**

Total portfolio

Annual reports

Risk management

Sustainable Investing Report

# Governance Laws, regulations and policies Board of Directors Board of Directors Executive Committee Green Bonds La Caisse Green Bond Framework Second Party Opinion - Sustainalytics Limited Assurance Report of the allocation of net proceeds by EY REM GHG report (in French only)

#### Note

The information on, or accessible through, our website or any of the other websites or links to websites referred to in this presentation, is not part of or incorporated by reference into this presentation.